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## Director's Welcome

Welcome to the inaugural edition of our School of Public Administration newsletter. I would like to thank Professors Sukumar Ganapati and Fred Becker for their commitment to its publication. Our goal is to use these pages to share news about our three programs, certificates and internships, and our student, staff, and faculty accomplishments. Since joining the faculty as director in mid-August, I am pleased to be part of a collective endeavor of excellence in all that we do—teaching, research, and professional service. It has been a busy first 100 days! I have taught the MPA capstone seminar downtown this semester; presented a paper at the

American Political Science Association's annual conference in Philadelphia; chaired the Commission on Peer Review and Accreditation meetings of the National Association of Schools of Public Affairs and Administration (our MPA accrediting body) in Minneapolis; participated with Dr. Lourdes Rassi and Dr. Lisa Stolzenberg, Director of the School of Criminal Justice, at the Institute for Academic Leadership Director's Workshop at Howie-in-the-Hills. I serve as program co-chair of the American Society for Public Administration's 2007 conference; and co-chair of the Diverse Leaders and Leading a Diverse Workforce, The Third TransAtlantic Dialogue. My research on public management generally, and gender and worklife issues more specifically, is ongoing. My academic agenda is not unique, of course. Each of our faculty has a full and productive agenda of scholarship, and our newsletter will highlight their achievements. On a personal note, my family and I love living in this great city of Miami – like no other place in the world. I can say this with some authority! Prior to my current career in academia, I served with the Australian Foreign Service (in France and Vietnam), the U.S. Department of State (in Senegal, Malaysia, and Republic of Singapore), and the World Bank (in Washington DC and Dakar, Senegal). I look forward to speaking with you when you are on campus.

Dr. Meredith Newman

*Professor and Director, School of Public Administration*

### In this issue ...

Director's Welcome  
New School, New College  
Faculty Focus  
Student Accomplishments  
and Activities  
Who is here to help you?  
Alumni Focus  
Events Calendar  
Internships  
Job Board  
Spring 2007 Schedule

## New School, New College

The Public Administration Program at Florida International University was recently elevated to the status of a School. The School of Public Administration is one of three schools (the two others being the School of Social Work and the School of Criminal Justice) forming the College of Social

Work, Justice, and Public Affairs (hereafter to be referred to as "The College"). The Dean of the College is Dr. Ray Thomlison. Each school has its own director.

## Faculty Focus

The School of Public Administration has ten full time faculty who are actively involved in cutting edge research. Their activities are briefly reviewed below.

**Fred Becker** has recently served as a reviewer of a manuscript on contracting theory and intergovernmental relationships for Public Administrative Review, a prestigious professional journal in the field of public administration.

**Esteban Dalehite** has recently been the author of two publications. The first is his article, "Assessing The Impact Of Local Incentives On Capital Cost: The Case Of The Indiana ERA Program," published in the Transylvanian Review of Administrative Sciences 16(E). The second is his chapter, "Promoting Economic Development With Tax Incentives: A Primer On Property Tax Abatements," in H. Frank (Ed.), Handbook of Public Financial Management.

**Howard Frank** recently received the Donato J. Pugliese Award from the South-eastern Conference of Public Administration (SECoPA). The Award is given to SECoPA members who exhibit extraordinary service to the SECoPA community. As noted by the chair of the award committee, Dr. Frank received the award primarily for his service as SECoPA Treasurer since 2000 and for his efforts in stabilizing overall finances and increasing revenues from such sources as interest and dividends. Dr. Frank particularly notes his satisfaction with the number of Ph.D. students attending the conference to present papers. He has had two recent publications. The first is a co-authored article, "Homeland Security Administration And Finance: A Survey Of Texas County Officials," Journal of Homeland Security and Emergency Management, 3(3). The

second is an edited book, Public Financial Management.

**Sukumar Ganapati** has been involved in research on housing and community development. He obtained the 2006-2007 Faculty Research Award from the FIU Foundation. His recent article includes "Growth Of Housing Cooperatives In India," published in N. Verma (ed.), Institutions and Planning.

**Jean-Claude Garcia-Zamor** taught last summer in Germany at one of the oldest universities in Europe and was recognized as a Honorary Professor. Dr. Garcia-Zamor has a long history with the German university and is the author of numerous publications related to ethics and international development.

Dr. Murray has also made several recent presentations on the topic of affordable housing to several leading professional organizations in Florida including Leadership Florida, the South Florida Hospital and HealthCare Association, and the Florida Redevelopment Association.

**Valerie Patterson** has recently presented several papers, including: "Hip Hop And The Art Of Civilization Building," at a fundraiser for The Organic Hip-Hop Conference '07; and "Creating Opportunities For Diversity: The Use Of The University/ Hip-Hop Nexus For Generating Knowledge And Changing The Portals Of En-



*Dr. Howard Frank, flanked by Ph.D. students after receiving the Donato J. Pugliese award*

**Ned Murray** worked conjunction with the FIU Metropolitan Center as Principal Investigator on the Palm Beach County Workforce Housing Study. In a headline story after the study was published last summer, the *Palm Beach Post* described the study as a "landmark" and comprehen-

sive assessment of the housing supply and demand relationship in Palm Beach County. In addition, Dr. Patterson has been a participant in a recent enrichment seminar held at FIU's Kovens Conference Center.

**Lourdes Rassi** recently attended the Institute for Aca-

democratic Leadership Director's Workshop at Howie-in-the-Hills, Florida. The Workshop is held annually for acting and potential executive-level positions in higher education in Florida. Dr. Rassi has also been heavily involved with restructuring efforts at the School and College levels.

**Keith Revell** was presented with a Faculty Senate Teaching Award at the Faculty Convocation in October. The award recognizes outstanding classroom teaching at the undergraduate and graduate levels. The Award Committee noted that Revell's "high energy level and the enthusiasm he brings to the classroom help to stimulate those who take his courses, particularly the many students who come directly from work to attend evening classes." The award was of no surprise to his colleagues who have long recognized Dr. Revell's extraordinary ability to teach a wide array of diverse subjects to students of varying levels of capability. Revell has also been recognized for his research efforts. His book, Building Gotham: Civic Culture and Public Policy in New York City, 1898-1938, recently won two awards: Best Book in North American Urban History from the Urban History Association, and the Abel Wolman Award, from the Public Works Historical Association, for the best book in public works history.

**Allan Rosenbaum** has presented several papers recently, including: "Regime Transformation And Civil Service Reform: The Case Of Poland And Ukraine," in American Political Science Association Meeting; "Ethics, Integrity

And Accountability In The Public Sector: The Case Of The United States," in Experts Group Meeting on Rebuilding Public Trust in Government organized by the United Nations, St. Petersburg, Russia; "Administrative Reform In Central And Eastern Europe," in National Association of Schools of Public Administration and Affairs; and "The Civil Service System And Its Evolution In The United States," to senior public officials in Kiev, Ukraine. He has co-edited a book entitled, Democratic Governance In The Central And Eastern European Countries: Challenges And Responses For The XXI Century. Dr. Rosenbaum provided significant community service in assisting with the Inter-American Conference of Mayors held in Miami last summer.



*Dr. Keith Revell*

## Student Accomplishments and Activities

### *Students receive Knight Awards*

The Metropolitan Center awards the Dewey Knight Jr. Scholarship annually to minority undergraduate and graduate students enrolled in Public Administration. The 2006 recipients include:

- **Lina Duran** (Bachelor's student)
- **Esther Jean** (Bachelor's student)
- **Gretchen Flores** (Master's student)
- **Anthony Villaverde** (Master's student)

### *Graduate Students Present Papers*

The following graduate students have recently presented papers at professional conferences:

- **Patrick Bell** (co-author), "Regime Transformation And Civil Service Reform: The Case Of Poland And Ukraine," Annual Meeting of the American Political Science Association, August-September, 2006.
- **Phillip Christian** (co-author), "An Empirical Analysis Of The Impact Of Business Environment On The Incidence Of Tax Evasion," SECoPA Conference, September, 2006.
- **Phillip Christian** and **Gina Scutelnicu**, "Public Budgeting And Financial Management: Where Are We Heading As A Sub-Discipline Of Public Administration?" SECoPA Conference, September, 2006.
- **Jayesh D'Souza** (author), "The Economics Of Compliance: The Impact Of Bank Reporting Requirements Post 9/11," International Atlantic Economic Conference, October, 2006.
- **Bao Nguyen** (author), "Public Service Motivation Among High School Seniors In South Florida," SECoPA Conference, 2006.



*Phillip Christian, Ph.D. student, at SECoPA conference*

## Who is here to help you?

The faculty and the Director of the School of Public Administration are available to advise students in a substantive sense relating to career goals. However, due to the complexity of University processes and requirements, most of the advising, assistance with registration, and problem solving in relation to students' services are performed by the following College professional advising staff who are located in the Paul Cejas School of Architecture Building (in which the School of Public Administration is housed):

- **Anthony Cruz**, Director, Student Services
- **Liga Replogle**, graduate advising
- **Katrin Dewindt**, undergraduate advising
- **Alpha O'Bryant**, undergraduate advising

Other College staff who can help direct your inquiries and calls include:

- **Andrea Freund**, Senior Secretary
- **Brendalee Lafaurie**, Senior Secretary
- **Edna Melendez**, Administrative Assistant

The above personnel can be reached at (305) 348-5890.

## Alumni Focus

We would like to feature our alumni's professional activities and accomplishments in this newsletter on a regular basis. Alumni wishing to be included should send a short blurb to Dr. Fred Becker ([beckerf@fiu.edu](mailto:beckerf@fiu.edu)). We only publish email contact information if contributors expressly instruct us to do so. This issue's featured alumni include:

- **Eduardo "Ed" Astigarraga** (MPA, 2003) is currently Division Chief, Fiscal Resources Division, Department of Corrections, Miami-Dade County. Mr. Astigarraga has been active in community service projects in Miami-Dade County over the years and is also Adjunct Professor of Public Administration at FIU.
- **Evelio "Rick" Astray-Caneda** (MPA, 2005) is currently Investigator, Civilian Investigative Unit, Miami-Dade County Public Schools. Mr. Astray-Caneda recently presented a paper at the International Conference of Public Administration and plans to continue his studies in the Ph.D. program at FIU.
- **Rina Gomez** (MPA, 2003) is currently Employee Development Specialist III, Employee Relations Department, Miami-Dade County. Ms. Gomez is a member of the League of Women Voters of Miami-Dade County, a member of the American Society for Public Administration (ASPA), and Adjunct Professor of Public Administration at FIU.
- **Beki Rosenthal** (MPA, 2005) is a private consultant specializing in assisting individuals and organizations with effective conflict resolution. Ms. Rosenthal has been trained in mediation training and in "ombudsing." Contact: [beki@earthlink.net](mailto:beki@earthlink.net).
- **Donald L. Tock** (MPA, 2005) became the Chief of Special Taxing Districts Division, Miami Dade County in September 2006. His job entails the efficient processing of petition applications and the County Manager's

report to the Board of County Commissioners, including the implementation of services and collection of taxes. He is transitioning the department with creative public administration concepts, improving many of the deficiencies in record-keeping and manuals.

- **Evelio Torres** (MPA, 2002) is currently Senior Vice President, Florida Region, Kids Hope United. His responsibilities include establishing new program services in Miami-Dade County. Mr. Torres has considerable experience with the Florida Department of Children and Families and is also Adjunct Professor of Public Administration at FIU.

## Events Calendar

*[Please send announcements to Dr. Fred Becker, [beckerf@fiu.edu](mailto:beckerf@fiu.edu)]*

### November, 2006

- November 29 (Wednesday): Monthly luncheon of the American Society for Public Administration, South Florida Chapter. Location: Courtyard Marriott, downtown Miami. Information: Susan Landers, 305-755-7994 or [rls@miamidade.gov](mailto:rls@miamidade.gov)

### December, 2006

- December 2 (Saturday): Miami-Dade Housing Summit. Location: Miami-Dade College Wolfson Campus, downtown Miami. Information: phone, 305-375-4619 [Web: <http://www.miamidade.gov/housingsummit>]
- December 8 (Friday): Annual holiday party of the American Society for Public Administration, South Florida Chapter. Location: Coral Gables, FL, Dr. Allan Rosen-

baum's home. Contact:  
Shannon Nazzal (SNazzal@  
cityofhomestead.com)

Doubletree Inn. [Web:  
[http://www.aspaonline.org/  
nashville/SECoPA2007.htm](http://www.aspaonline.org/nashville/SECoPA2007.htm)]

*Miami-Dade County*  
[[http://www.miamidade.gov/jobs/search\\_jobs.asp](http://www.miamidade.gov/jobs/search_jobs.asp)]

### *March, 2007*

- March 23 -27 (Friday through Tuesday): American Society for Public Administration Annual Conference. Location: Washington, DC, Omni Shoreham Hotel. [Web: <http://www.aspanet.org/source/Meetings>]

### *April, 2007*

- April 27 (Friday): "Best Practices" Conference, sponsored by the American Society for Public Administration, South Florida Chapter, and the University of Miami Business School. Location: University of Miami. Contact Dr. Jon West (305-284-2500 or [jwest@miami.edu](mailto:jwest@miami.edu))

### *May, 2007*

- May 11 (Friday): Third Annual Florida American Society for Public Administration Conference. Location: St. Petersburg, FL, St. Petersburg College, Seminole Campus, in the University Partnership Center. Deadline for proposals is March 23, 2007. Contact: Claire Mostel ([ctel@miamidade.gov](mailto:ctel@miamidade.gov))
- May 24-25 (Thursday and Friday): 2007 Teaching Public Administration Conference. Location: Harrisburg, PA, Pennsylvania State University. [Web: <http://www.teachingpa.org>]

### *September, 2007*

- September 26-29 (Wednesday through Saturday): Southeastern Conference for Public Administration (SE-CoPA), a regional conference of the American Society for Public Administration. Location: Nashville, TN, Nashville

## **Internships**

The internship coordinator, Dr. Bernardo Gonzalez, serves both the School of Public Administration and the School of Criminal Justice. Currently, internships are available for both for-profit and nonprofit organizations in the private sector as well as for government agencies at the local, state, and federal levels. Students can visit the website <http://chua2.fiu.edu/pa/Programs/Internship/Internship.htm> and complete the application. After returning the completed application, Dr. Gonzalez recommends that the student see an advisor to ensure that the internship credits fit the needs of his/her program. Ms. Andrea Freund is the internship support person and can be reached at 305-348-3001. Dr. Gonzalez's office hours are normally from 6:00 p.m. to 8:00 p.m. on Wednesday; however, students can call Andrea to arrange for different appointment times.

- Miami-Dade County Manager's Urban Fellows Program (graduate internship). Applications are due by January 19, 2007. [Web: <http://www.miamidade.gov/urbanfellows/>]

## **Job Board**

*[Note: In this issue, we have limited listing to those jobs offered by Miami-Dade County. In future issues, we hope to list jobs available in other jurisdictions as well. Please submit job openings to Dr. Fred Becker at [beckerf@fiu.edu](mailto:beckerf@fiu.edu)]*

- Assistant Director, General Services Department, salary range \$101.5K to \$163K.
- Community Health Planner, Office of the County Manager, salary range \$57.8K to \$93.9K.
- Procurement Contracting Officer, Department of Procurement Management, salary range \$54K to \$87.1K.
- Community Affairs Specialist, Commission on Ethics and Public Trust, salary range not indicated.
- Management Consultant, Office of Strategic Business Management, salary range \$47.1K to \$74.8K.
- Legal Claims Adjuster, General Services Administration, salary range \$46.9K to \$79K.
- Procurement Contracting Agent, Department of Procurement Management, salary range \$42.5K to \$71.9K.
- Administrative Officer 2, Miami-Dade Fire Rescue Department, salary range \$38.8K to \$65.4K.
- MDPD Court Support Specialist 1, Miami-Dade Police Department, salary range \$29.8K to \$49.6K.
- Court Records Specialist 1, Clerk of the Courts, salary range \$24.3K to \$37.3K.
- Elections Logistics Technician, Elections Department, \$14.89/hr. to \$24.76/hr.

### *Other websites for jobs*

- <http://www.governing.org/career.htm>
- <http://www.washingtonpost.com/wl/jobs/home?nav=left> (Washington, DC area)
- <http://www.stateline.org/live/static/Careers>

## Spring 2007 Class Schedule

The following is the course listing for Spring 2007. Please note that the final course offerings are subject to change. Registration for Spring 2007 classes is open between November 27, 2006 and January 3, 2007.

### Graduate Schedule

<i>Course</i>	<i>Location</i>	<i>Day</i>	<i>Time</i>	<i>Dates</i>
PAD 5435 (Administration and Role of Women)	UPC	W	7:50-10:30	Regular Term
PAD 6053 (Political, Social, Economic Context)	SP Clark	T	5:30-9:30	01/09-03/13
PAD 6056 (Practice of Public Management)	SP Clark	S	11:00-1:40	Regular Term
PAD 6227 (Public Finance Budgeting)	UPC	R	7:50-10:30	Regular Term
PAD 6227 (Public Finance Budgeting)	9601 NW 58	S	1:00-5:00	01/13 -03/03
PAD 6726 (Applied Research Methods)	UPC	W	5:00-7:40	Regular Term
PAD 6838 (Development Administration)	UPC	W	5:00-7:40	Regular Term
PAF 6206 (Management of Nonprofits)	UPC	R	5:00-7:40	Regular Term
PAF 6406 (IT and E-Government)	SP Clark	TR	5:30-9:30	03/20-04/19
PAF 6506 (Financial Management)	UPC	M	7:50-10:30	Regular Term
URS 6028 (Policy Analysis)	UPC	M	5:00-7:40	Regular Term
URS 6130 (Human Resources)	UPC	R	7:50-10:30	Regular Term
URS 6155 (Quantitative Methods)	UPC	R	5:00-7:40	Regular Term
URS 6378 (Leadership)	UPC	W	7:50-10:30	Regular Term
URS 6378 (Leadership)	SP Clark	R	5:30-9:30	01/11-03/15
URS 6436 (Professionalism & Ethics)	SP Clark	MW	5:30-9:30	03/19-04/18
URS 6654 (Organizational Theory & Behavior)	SP Clark	M	5:30-9:30	01/08-03/12

### Undergraduate Schedule

<i>Course</i>	<i>Location</i>	<i>Day</i>	<i>Time</i>	<i>Dates</i>
PAD 3003 (Introduction to PA)	UPC	T	5:00-7:40	Regular Term
PAD 3003 (Introduction to PA)	BBC	M	5:00-7:40	Regular Term
PAD 3034 (Policy Development)	UPC	R	5:00-7:40	Regular Term
PAD 3251C (Applied Economics)	UPC	R	5:00-7:40	Regular Term
PAD 3804 (Government & Administration)	SP Clark	R	5:30-9:30	01/11-03/15
PAD 4141 (Citizen Participation)	UPC	W	7:50-10:30	Regular Term
PAD 4223 (Public Sector Budgeting)	BBC	W	5:00-7:40	Regular Term
PAD 4301 (Planning and Account)	SP Clark	T	5:30-9:30	01/9-03/13
PAD 4414 (Personnel Skills)	UPC	R	5:00-7:40	Regular Term
PAD 4603 (Administrative Law)	UPC	M	5:00-7:40	Regular Term
PAD 4704 (Applied Statistics)	BBC	T	7:50-10:30	Regular Term
PAD 4704 (Applied Statistics)	UPC	M	5:00-7:40	Regular Term
PAD 4704 (Applied Statistics)	UPC	R	7:50-10:30	Regular Term
PAD 4704 (Applied Statistics)	UPC	W	5:00-7:40	Regular Term
PAD 4934 (Integrative Seminar)	UPC	R	7:50-10:30	Regular Term
PAF 4260 (Public Relations)	SP Clark	T R	5:30-9:30	03/20-04/19
PAF 4404 (IT and E-Government)	BBC	W	7:50-10:30	Regular Term
URS 3001 (Intro to Urban & Regional Planning)	BBC	T	5:00-7:40	Regular Term
URS 3438 (Communication Skills)	BBC	M	5:00-7:40	Regular Term
URS 3438 (Communication Skills)	SP Clark	M	5:30-9:30	01/8-03/12
URS 3438 (Communication Skills)	UPC	M	5:00-7:40	Regular Term

## Undergraduate Schedule (continued)

URS 3438 (Communication Skills)	UPC	R	5:00-7:40	Regular Term
URS 3438 (Communication Skills)	UPC	R	7:50-10:30	Regular Term
URS 3438 (Communication Skills)	UPC	T	7:50-10:30	Regular Term
URS 3438 (Communication Skills)	UPC	W	5:00-7:40	Regular Term
URS 4004 (Fiscal Analysis)	UPC	W	5:00-7:40	Regular Term
URS 4061 (Values and Ethics)	UPC	M	7:50-10:30	Regular Term
URS 4112 (Computer Applications)	BBC	R	7:50-10:30	Regular Term
URS 4112 (Computer Applications)	UPC	T	5:00-7:40	Regular Term
URS 4112 (Computer Applications)	UPC	T	7:50-10:30	Regular Term
URS 4153 (Applied Research Methods)	BBC	M	7:50-10:30	Regular Term
URS 4153 (Applied Research Methods)	SP Clark	W	5:30-9:30	01/10-03/14
URS 4153 (Applied Research Methods)	UPC	T	5:00-7:40	Regular Term
URS 4153 (Applied Research Methods)	UPC	W	7:50-10:30	Regular Term
URS 4153 (Applied Research Methods)	UPC	R	7:50-10:30	Regular Term
URS 4643 (Introduction to Management)	SP Clark	MW	5:30-9:30	03/19-04/18

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