



Director's Note

With the start of the summer semester underway, it's a good time to reflect on the past academic year. Congratulations to all of our BPA and MPA graduates! We trust that you will serve as "ambassadors" of your respective programs, and of the School as a whole. Please be sure to keep in touch with us. The School was well represented at the American Society for Public Administration's (ASPA) annual conference in Washington DC in March. A number of our faculty and PhD students participated in what was a first-rate conference. The South Florida Chapter of ASPA will host the national conference in 2009 in Miami, and Professor Garcia-Zamor has been appointed as the 2009 ASPA conference program co-chair.

Looking forward, our School continues to be on the move as we continue to raise our profile and level of academic excellence nationally and internationally. We welcome Professor Emel Ganapati to our faculty, and say "hurry back" to Professor Esteban Dalehite. Dr. Dalehite is taking a leave of absence in Mexico, and we look forward to his return. The School has a full agenda in the upcoming months. Dr. Kathryn Newcomer, School of Public Policy and Public Administration, George Washington University, will visit campus in several weeks in her role as external reviewer for the School's three academic programs. We are beginning our research and data collection for our NASPAA Self Study Report slated for 2008-2009, for reaccreditation of our MPA program the following year. Separately, I shall be chairing NASPAA's Commission on Peer Review and Accreditation (COPRA) summer meeting in June at Shepherdstown, West Virginia. The following pages spotlight the professional accomplishments of our faculty, staff, and students. A highlight of my summer will be participating at the Oxford Round Table at Oxford University in early August. Enjoy your summer. Please contact me at newmanm@fiu.edu or stop by my office at University Park, PCA 269A—I look forward to hearing from you.

Dr. Meredith Newman

Professor and Director, School of Public Administration

In this issue ...

- Director's Note
- ASPA awards to Dr. Newman
- New Faculty Appointment
- Faculty Focus
- Student Accomplishments and Activities
- Alumni Focus
- Practitioner's Corner
- Who is here to help you?
- Events Calendar
- Job Board
- Internships

ASPA awards to Dr. Newman

Dr. Meredith Newman received the *2007 Presidential Citation of Merit for Outstanding Service Above and Beyond the Call of Duty* as 68th Annual Conference Co-Chair 2006-2007. The award was presented on March 26, 2007, by Wendy Haynes, American Society for Public Administration (ASPA) President. The South Florida Chap-



South Florida ASPA plaque given to Dr. Newman

ter of ASPA (<http://www.aspaonline.org/southfla/>) also presented a plaque to commemorate her national award.

New Faculty Appointment

After conducting a national search led by Dr. Keith Revell, and after considering the qualifications of over seventy applicants, the School of Public Administration is pleased to announce that Dr. Emel Ganapati will be joining the faculty in August.

Dr. Ganapati holds a master's degree in planning from the University of Pennsylvania and received her Ph.D. in Planning from the School of Policy, Planning and Development, University of Southern California (SPPD, USC) in Los Angeles. She received two awards for her doctoral dissertation "Rising from the Rubble: Disaster Victims, Social Capital and Public Policy-Case of Golcuk, Turkey:" the *Gill-Chin Lim Award for the Best Dissertation on International Planning* (by the Association of Collegiate Schools of Planning) and the *Jack Dyckman Award for Outstanding Doctoral Dissertation in Planning* (by SPPD, USC). Her areas of interest include emergency management, community development (with a focus on social capital), and international development.

Prior to joining the School of Public Administration at FIU, Dr. Ganapati participated in several international projects undertaken by SPPD, USC. These projects focused primarily on governance issues in Indonesia. They were sponsored by the U.S. Agency for International Development, the U.S. Department of State, and the U.S. Department of Education. In addition, she has managed research projects in

the Latino Minority Research Development Center in the School of Social Work at FIU. Dr. Ganapati has previously taught both undergraduate and graduate courses on international development, international administration, and qualitative methods at SPPD, USC and the University of Miami.

Faculty Focus

Fred Becker published an article this spring for the International Social Security Review, "Reactions of Social Security Reform Proposals in the United States." The article was also published in the German, French, and Spanish versions of the journal. He also served in January, 2007, as a reviewer for the American Review of Public Administration.

Ronald Berkman, Professor of Public Administration, has been appointed Executive Vice President, Provost, and Chief Operating Officer of FIU. He had served in an acting capacity and was appointed to the permanent position in January, 2007.

Esteban Dalehite presented a paper on "School Concurrency" at the Annual Conference of the Association for Budgeting and Financial Management held in Atlanta in October, 2006. He also presented another paper, "Collaborative Budget Reform and Revenue Enhancement," at the 2007 ASPA Conference in Washington, D.C., March, 2007. In addition, he delivered two presentations at the ASPA South Florida Conference on Best Practices held at the University of Miami in April, 2007, one on school planning and

the other on the effects of property tax abatements on business profits. He will be pursuing scholarly activities in Mexico over the next year and a half as part of his commitments with the Fulbright Scholarship that funded his doctorate degree.

Howard Frank has recently published with Jill Strube "Enhancing Public Productivity: A Unified Approach" in Public Administration and Management. In addition, he has published with Patrick Bell and Nadine Wedderburn "Comparative Performance Measurement: A View from Florida's City Managers" in the Journal of Public Budgeting, Accounting, and Financial Management.

Sukumar Ganapati has recently been working on housing issues in South Florida. He presented a paper entitled "Spatial Mismatch in South Florida" at the recent ASPA conference at Washington, D.C.

Jean-Claude Garcia-Zamor will return this summer to Leipzig University in Germany where he has been teaching and doing research over the past eight years. This research has already produced 1 book, 5 chapters in edited books, and 6 articles published in refereed scholarly journals. A special honor bestowed upon him is his unanimous appointment as an Honorary Professor at Leipzig University. Within the German academic system, the existence of appointed "Honorarprofessoren" and their reputation has become a certain indicator for a university's prestige, since it demonstrates connections to

related outside institutions and fields. Professor Garcia-Zamor will be the Institute's first "Honorarprofessor."

Valerie Patterson presented "From Surveillance to Collaboration: Public Sector Utilization of a Hip-Hop Paradigm to Meet the Challenges of the 21st Century" at the ASPA Conference in Washington, D.C., March, 2007. She will be presenting "Hip Hop Entrepreneurship and Mobility in the Global Economy" at the International Trade and Finance Association Conference at FIU on May 17, 2007, and "Engaging Hip Hop Leadership: Diversity, Counter-Hegemony and Glorified Misogyny" at the Third Transatlantic Dialogue "Leading the Future of the Public Sector" on June 2, 2007, at the University of Delaware.

Lourdes Rassi has recently been appointed as Associate Dean of the College of Social Work, Justice, and Public Affairs.

Allan Rosenbaum has



Dr. Rosenbaum and Dr. Timofey Motrenko, Head of the Civil Services of Ukraine

edited with John Mary Kausya a book, "Excellence and Leadership in the Public Sector: The Role of Education and Training," which has been published and distributed by the United Nations. He has

also developed with Cristina Rodriguez Acosta two proposals to support the *Inter-American Conference of Mayors*. Both were approved and funded by Miami-Dade County and they will support the organization of the XIII Inter-American Conference of Mayors which will occur in Miami at the beginning of June, 2007. He is also currently involved in working with the Ukrainian Government, the United Nations, and the Network of Institutes and Schools of Public Affairs of Central and Eastern Europe in organizing a seminar in Kiev, Ukraine, for high level government officials on executive-legislative relations.

In addition to his work with the Ukrainian civil service, Professor Rosenbaum has been working with the United Nations (UN) on issues of implementing the Millennium Development Goals and participated in a UN Expert Group in St.-Petersburg (Russia) addressing issues of trust and accountability in government.

In July, Dr. Rosenbaum will, for the second time, assume the Presidency of the International Association of Schools and Institutes of Administration for a 3 year term. In that regard, he is the only person other than the late Donald Stone to serve a second term as President of that Association.

Student Accomplishments and Activities

Mobruka Azad, Ph.D student, attended the Midwest Political Science Association's (MPSA) annual conference in Chicago from April 12-15, 2007.

Patrick Bell, Ph.D. student, has been awarded a Strategic Initiative Teaching Assistantship provided jointly by the University Graduate School and the School of Public Administration.

Shannon Nazzal, MPA student, is staying active as Communications Secretary for the South Florida Chapter of the American Society for Public Administration.

Gina Scutelnicu, Ph.D. student, was placed second in the 2007 Graduate Students' Association (GSA) Scholarly Forum, held April 6, 2007. She presented her paper "The Effects of Urban Development Boundaries on Housing Affordability in SE Florida." In addition, Gina has been awarded a Strategic Initiative Teaching Assistantship provided jointly by the University Graduate School and the School for Public Administration. Congratulations to Gina on the passage of her Ph.D. comprehensive exams!

Nadine Wedderburn, Ph.D. student, presented at the GSA Scholarly Forum: "Using GIS to Assess the Accessibility to Hospital Care in Broward County." Nadine was also in attendance at the MPSA annual conference in Chicago.

Susan Young, Ph.D. student, also presented at the GSA Scholarly Forum her pa-

per: "An In-Depth Look at the Various Ways to Measure Housing Affordability: Tracking Housing Affordability in Miami-Dade and Broward Counties." Susan also attended the MPSA annual conference in Chicago. Congratulations to Susan on the passage of her Ph.D. comprehensive exams!

- **John Bancroft Brown** (MPA, 2003) is currently Compliance Director of Americana de Servicios of Miami, Inc., a financial institution. In that capacity, he is responsible for ensuring that Americana is in compliance with all applicable Federal and State laws, specifically regarding

ing a course in Spanish, and teaching Public Administration as an FIU Adjunct Professor.

- **Kimberley Green** (MPA, 2003), Administrative Officer 3: "I was given an outstanding evaluation this past year because of the quantity and quality of my administrative work for the Department [Miami-Dade County Homeless Trust]. I would not have had the skills if it was not for this program and each professor's sharing of their knowledge. Absolutely every class from ethics, research, policy analysis, statistics, human resources, leadership, contracting third-party, organizational theory, public administration law review, and budgeting are all used on a daily basis."
- **David Pontiff** (MPA, 2003): "I've been flying the [Miami-Dade] County's rescue helicopters for a couple of years now and having a blast all the while keeping a watchful eye for the beloved birds you [Becker] asked me to be mindful of!"
- **Benjamin Salz** (MPA, 1997) is the budget manager for the Special Operations Division of the Miami-Dade Fire Rescue Department. Prior to his present position, he was budget analyst for the Office of Strategic Business Management and internal auditor for the Audit & Management Services Department, both with Miami-Dade County. While an MPA student, he was an intern with the United Way of Bro-



Susan Young, Mobruka Azad, and Nadine Wedderburn at Midwest Political Science Association conference in Chicago

Alumni Focus

The Newsletter will provide in each issue a sampling of the current positions and professional activities of alumni in order to provide a sense of the variety of careers which the School's graduates pursue. Alumni wishing to inform their colleagues of promotions or career changes should send the information (with a current resume as attachment) via email to the Alumni editor at beckerf@fiu.edu. We only publish email contact information if contributors expressly instruct us to do so. This issue's alumni include:

- Bank Secrecy Act and Patriot Act laws as well as compliance with Financial Crimes Enforcement Network and Office of Foreign Assets Control laws. (See his article in this issue of the Newsletter.)
- **Gary Brown** (MPA, 1989) retired last year from the City of North Miami Beach having worked there 22 years, the last nine as City Manager. Prior to that he had held a number of administrative positions with the City. He is doing community volunteer work (community action in devising an adoptable workforce house program), tak-

Broward County, and after graduating, worked for several years with the United Way of Miami-Dade County performing corporate fundraising.

- **Esmond Scott** (MPA, 1997) is Assistant Director of Public Services for the City of North Miami Beach. Since October, 2005, he has overseen the city's public works divisions, which include Solid Waste, Recycling, Streets and Stormwater, Beautification, Facilities Management and Fleet Maintenance. He assumed this position just days before Hurricane Wilma swept through South Florida; he subsequently spearheaded the city's cleanup effort. He is a regular presenter at the annual Florida AWWA Water Utility Management Institute at the University of Florida's TREEO Center. He has published numerous articles in the trades, including APWA Reporter and Water Environment & Technology.
- **Brian Smatt** (MPA, 2002) is currently in the position of Athletic Supervisor II for the City of Tallahassee Parks and Recreation Department. He oversees all youth team sports for the department and is an active member of Florida Recreation and Parks Association (FRPA). Contact: smattb@talgov.com.

Practitioner's Corner

[The Practitioner's Corner features an article by an alumnus of the school.]

Major Government Regulations on Banks and Other Financial Institutions, Including Money Service Businesses, and the Impact on the Economy

By John Bancroft Brown,
Compliance Director,
Americana de Servicios of Miami Inc

Throughout America's history several major government regulations have been enacted in the financial industry that have contributed to the safety and soundness of the banking and financial systems and have played a significant role in the growth and development of the United States economy. One of the most significant was the adoption of the Glass-Steagall Act of 1933, enacted as a result of the great depression of 1929.

Prior to the great depression, banks, insurance companies, securities and investment companies were loosely regulated and practiced transactions across business lines. The Glass-Steagall Act was adopted to separate commercial banking from the securities and insurance industry. Following its enactment the economy began to grow, including jobs creation and more industries. The financial industry, in particular banks, also experienced a high level of growth through consolidations, mergers, and acquisitions. As a result of stable oversight and banks wanting to have the capabilities to offer more prod-

ucts to their customers, the Glass-Steagall Act was repealed in 1999.

Another notable significant government regulation in the financial sector was the Federal Reserve Act (1913), which created the Federal Reserve System (The Fed) establishing a network of twelve regional banks plus a Federal Board of Governors in Washington, D.C. The Fed, the "lender of last resort," has been a major player in the U.S. and the global economy. Corporate business leaders have come to pay special attention to what the Fed is doing in terms raising, lowering, or leaving interest rates alone.

The most recent significant government regulation enacted was the USA Patriot Act, adopted as a result of the September 11, 2001, terrorist attacks on the United States. The act addresses domestic and international money laundering issues, terrorists' activities, security and border patrol issues, and introduces the comprehensive "Homeland Security." The impact of the act on banks, insurance and securities companies, as well as money service businesses, is felt in the compliance administration of these entities. In general, the law states that in order to guard against money laundering through financial institutions, each financial institution should establish anti-money laundering programs including, at a minimum, 1) effective internal controls policies and procedures, 2) designation of a qualified competent compliance office, 3) conduct ongoing employee training, and 4) perform an independ-

ent audit to test programs and controls at least annually.

Several banks and money service businesses have had trouble implementing and maintaining these important four steps of an effective anti-money laundering program and, as a result, have been fined and/or placed under some type of regulatory order including memorandum of understanding (MOU) and cease and desist (C & D) orders. The fines have been severe, from \$10,000 to \$40 million, and involved both large and small banks, securities firms, and money service businesses. The economic fallout of all these fines and tight regulatory oversight has caused many banks to allocate more resources to compliance and demonstrate a high level of due diligence on their customers. Most banks developed a new policy and discontinued doing business with money service businesses. As a result, some of these businesses have gone out of business because they cannot find a bank with which to work, while others are finding it very difficult to survive and establish banking relationships.

Who is here to help you?

The faculty and the Director of the School of Public Administration are available to advise students in a substantive sense relating to career goals. However, due to the complexity of University processes and requirements, most of the advising, assistance with registration, and problem solving in relation to students' issues are performed by the

following College professional advising staff who are located in the Paul Cejas School of Architecture Building (in which the School of Public Administration is housed):

- Katrin Dewindt – undergraduate advising (305) 348-5982
 - Alpha O'Bryant - undergraduate advising (305) 348-5982
 - Liga Repogle - graduate advising (305) 348-0419
- Please contact Brendalee La-fauri, Senior Secretary, at (305) 348-5890 to obtain fur-

graduate and undergraduate students who are studying in an accredited college or university located within Miami-Dade County, and who are pursuing courses leading to a Doctor's, Master's, or Bachelor's degree in Public Administration or Political Science. For information: Dr Ramon de Arrigunaga at rdearrig@bellsouth.net or by phone at 786-243-9294.

- May 24-25 (Thursday and Friday): 2007 Teaching Public Administration Con-



Miami-Dade County's Mayor Carlos Alvarez (center) with Dr. Ray de Arrigunaga and other Board members of ASPA's South Florida Chapter at Best Practices Conference, University of Miami (April 2007)

ther information relating to the School of Public Administration.

Events Calendar

[Please send announcements to Dr. Fred Becker, beckerf@fiu.edu]
May, 2007

- May 18 (Friday): Deadline for entries to ASPA South Florida Chapter's Student (Five Hundred Dollars) Essay Contest. Eligibility: Full-time or part-time

ference: "Teaching Public Administration in Times of Turmoil." Hosted by the School of Public Affairs, Penn State University, Harrisburg. Held in conjunction with the Public Administration Theory Conference which follows on May 26th and 27th. Information: www.teachingpa.org.

September, 2007

- September 26th-29th (Wednesday through Sat-

urday): Southeastern Conference for Public Administration (SECoPA), a regional conference of the American Society for Public Administration. Location: Nashville, TN, Nashville Doubletree Inn. Information:

<http://www.aspaonline.org/nashville/secopa2007.htm>

- September 27th-28th (Thursday and Friday): 3rd International Conference on e-Government. Location: University of Quebec at Montreal, Canada. Abstracts for papers to be submitted by May 11 via online form at <http://www.academic-conferences.org/iceg/iceg2007/iceg2007-abstract-submission.htm>.

October, 2007

- October 20-23, 2007 (Saturday through Tuesday): 13th Annual Coalition of Urban and Metropolitan Universities Conference, Baltimore, Maryland, hosted by Towson University. This year's conference will examine the growing collaboration between academic institutions and their communities. Abstracts submission deadline is April 27, 2007. Information: www.cumuonline.org/conference.

Job Board

The websites listing employment opportunities for local government positions in Miami-Dade County and Broward County are now available on the School's website. These are updated regularly. The websites for federal government positions are also included. The websites for state

government positions in Florida will also be provided in the near future. Please see the listings at:

<http://swjpa.fiu.edu/pa/>
[Click on *Jobs*]

Internships

The FIU internship coordinator, Dr. Bernardo Gonzalez, serves both the School of Public Administration and the School of Criminal Justice. Currently, internships are available for both for-profit and nonprofit organizations in the private sector as well as for government agencies at the local, state, and federal levels. Students can go online and complete the application. Once the application is completed and returned for processing, Dr. Gonzalez recommends that the student see an advisor to ensure that the internship credits fit the needs of his/her program. The internship support staff can be reached at 305-348-3001. Dr. Gonzalez's office hours are normally from 6:00 p.m. to 8:00 p.m. on Wednesday; however, students can call to arrange for different appointment times.

Some public organizations also advertise directly for internships. Students may apply for these internships and then coordinate with Dr. Gonzalez for academic credit. An example of this is through the city of Davie (www.davie-fl.gov/Pages/index) that lists the following college intern positions:

- College Intern – Budget and Finance; part-time; pay: \$7.77/hr.
- College Intern – Technology and Information Manage-

ment; part-time; pay: \$7.77/hr.

School of Public Administration
College of Social Work, Justice, and Public Affairs
Florida International University
PCA 257, 11200 SW 8th Street
Miami, FL 33199


